

**Condensed Consolidated Interim Financial Statements of**



**HORIZON NORTH**

Three and nine months ended September 30, 2016 and 2015 (Unaudited)



HORIZON NORTH

**Condensed consolidated statement of financial position (Unaudited)**

<i>(000's)</i>	September 30, 2016	December 31, 2015
<b>Assets</b>		
<b>Current assets:</b>		
Trade and other receivables	\$ 54,276	\$ 48,878
Inventories	10,617	11,316
Prepayments	3,449	3,677
Income taxes receivable	6,500	3,648
<b>Total Current assets</b>	<b>74,842</b>	<b>67,519</b>
<b>Non-current assets:</b>		
Property, plant and equipment (Note 5)	384,334	398,727
Intangible assets (Note 4)	3,542	-
Goodwill (Note 4)	23,538	-
Deferred tax assets	-	283
Other assets	2,279	2,975
<b>Total Non-current Assets</b>	<b>413,693</b>	<b>401,985</b>
<b>Total Assets</b>	<b>\$ 488,535</b>	<b>\$ 469,504</b>
<b>Liabilities and Shareholders' Equity</b>		
<b>Current liabilities:</b>		
Trade and other payables	\$ 26,913	\$ 30,626
Deferred revenue	442	832
Current portion of asset retirement obligation	2,024	985
<b>Total Current liabilities</b>	<b>29,379</b>	<b>32,443</b>
<b>Non-current liabilities:</b>		
Asset retirement obligations	11,395	9,063
Loans and borrowings (Note 6)	73,044	57,527
Deferred tax liabilities	41,133	37,110
<b>Total Liabilities</b>	<b>154,951</b>	<b>136,143</b>
<b>Shareholders' equity:</b>		
Share capital (Note 8)	286,674	265,867
Contributed surplus	15,255	14,451
Accumulated other comprehensive income	763	831
Retained earnings	30,892	52,212
<b>Total Shareholders' equity</b>	<b>333,584</b>	<b>333,361</b>
<b>Total Liabilities and Shareholders' equity</b>	<b>\$ 488,535</b>	<b>\$ 469,504</b>

The accompanying notes are an integral part of the condensed consolidated interim financial statements.



HORIZON NORTH

**Condensed consolidated statement of comprehensive (loss) income (Unaudited)**  
**Three and nine months ended September 30, 2016 and 2015**

(000's)	Three months ended September 30		Nine months ended September 30	
	2016	2015	2016	2015
<b>Revenue</b>	\$ 60,097	\$ 82,311	\$ 190,515	\$ 301,167
<b>Operating expenses:</b>				
Direct costs	47,925	61,860	152,596	229,598
Depreciation (Note 5)	11,650	13,661	36,438	40,414
Amortization of intangible assets	84	-	105	-
Share based compensation (Note 8)	93	197	384	804
Loss (gain) on disposal of property, plant and equipment (Note 5)	(60)	106	605	429
Direct operating expenses	59,692	75,824	190,128	271,245
Gross profit	405	6,487	387	29,922
<b>Selling &amp; administrative expenses:</b>				
Selling & administrative expenses	5,046	6,016	13,867	17,627
Share based compensation (Note 8)	80	158	420	577
Selling & administrative expenses	5,126	6,174	14,287	18,204
Operating (loss) earnings	(4,721)	313	(13,900)	11,718
Finance costs	595	595	1,735	2,935
(Earnings) loss from equity investments	193	-	(204)	-
(Loss) profit before tax	(5,509)	(282)	(15,431)	8,783
Current tax recovery	(2,383)	(294)	(4,786)	(114)
Deferred tax expense	1,737	182	2,456	4,743
Income tax (recovery) expense (Note 7)	(646)	(112)	(2,330)	4,629
Total (loss) profit	(4,863)	(170)	(13,101)	4,154
<b>Other comprehensive income (loss):</b>				
Translation of foreign operations	3	(103)	(68)	(35)
Other comprehensive (loss) income, net of income tax	3	(103)	(68)	(35)
Total comprehensive (loss) income	\$ (4,860)	\$ (273)	\$ (13,169)	\$ 4,119
<b>(Loss) Earnings per share:</b>				
Basic (Note 10)	\$ (0.04)	\$ (0.00)	\$ (0.10)	\$ 0.04
Diluted (Note 10)	\$ (0.04)	\$ (0.00)	\$ (0.10)	\$ 0.04

The accompanying notes are an integral part of the condensed consolidated interim financial statements.



HORIZON NORTH

**Condensed consolidated statement of changes in equity (Unaudited)**

<i>(000's)</i>	Share Capital	Contributed Surplus	Accumulated Other Comprehensive Income	Retained Earnings	Total
Balance at December 31, 2014	\$ 185,592	\$ 13,523	\$ 774	\$ 86,685	\$ 286,574
Total profit	-	-	-	4,154	4,154
Share based compensation (Note 8)	-	1,381	-	-	1,381
Share options exercised	2,799	(789)	-	-	2,010
Translation of foreign operations	-	-	(35)	-	(35)
Issue of share capital (Note 8)	80,644	-	-	-	80,644
Share issue costs, net of tax (Note 8)	(3,158)	-	-	-	(3,158)
Dividends (Note 9)	-	-	-	(28,337)	(28,337)
Balance at September 30, 2015	\$ 265,877	\$ 14,115	\$ 739	\$ 62,502	\$ 343,233
Total loss	-	-	-	(4,986)	(4,986)
Share based compensation	-	336	-	-	336
Translation of foreign operations	-	-	92	-	92
Share issue costs, net of tax (Note 8)	(10)	-	-	-	(10)
Dividends (Note 9)	-	-	-	(5,304)	(5,304)
Balance at December 31, 2015	\$ 265,867	\$ 14,451	\$ 831	\$ 52,212	\$ 333,361
Total loss	-	-	-	(13,101)	(13,101)
Share based compensation (Note 8)	-	804	-	-	804
Translation of foreign operations	-	-	(68)	-	(68)
Issue of share capital, on acquisition (Note 4 and 8)	20,842	-	-	-	20,842
Share issue costs, net of tax (Note 8)	(35)	-	-	-	(35)
Dividends (Note 9)	-	-	-	(8,219)	(8,219)
Balance at September 30, 2016	\$ 286,674	\$ 15,255	\$ 763	\$ 30,892	\$ 333,584

The accompanying notes are an integral part of the condensed consolidated interim financial statements.



HORIZON NORTH

**Condensed consolidated statement of cash flows (Unaudited)**  
**Nine months ended September 30, 2016 and 2015**

<i>(000's)</i>	September 30, 2016	September 30, 2015
<b>Cash provided by (used in):</b>		
<b>Operating activities:</b>		
(Loss) profit for the period	\$ (13,101)	\$ 4,154
Adjustments for:		
Depreciation	36,438	40,414
Amortization of intangible assets	105	-
Share based compensation (Note 8)	804	1,381
Amortization of other assets	100	96
Loss (gain) on sale of property, plant and equipment	634	(2,081)
Earnings on equity investments	(204)	-
Unrealized foreign exchange	(68)	(44)
Finance costs	1,735	2,935
Income tax (recovery) expense (Note 7)	(2,330)	4,629
Funds from operations	24,113	51,484
Asset retirement obligation incurred	(1,141)	-
Income taxes refunded (paid)	1,934	(3,317)
Interest paid	(1,723)	(2,711)
Changes in non-cash working capital items	(689)	38,457
Net cash flows from operating activities	22,494	83,913
<b>Investing activities:</b>		
Purchase of property, plant and equipment (Note 5)	(17,860)	(41,236)
Proceeds on sale of property, plant and equipment	20,325	7,452
Business acquisition, net of cash acquired (Note 4)	(28,507)	-
Net cash flows used in investing activities	(26,042)	(33,784)
<b>Financing activities:</b>		
Shares issued	(47)	78,337
Proceeds from (repayment of) loans and borrowings	14,226	(101,898)
Payment of dividends (Note 9)	(10,631)	(26,568)
Net cash flows from (used in) financing activities	3,548	(50,129)
Change in cash position	-	-
Cash, beginning of period	-	-
Cash, end of period	\$ -	\$ -

The accompanying notes are an integral part of the condensed consolidated interim financial statements.

## **1. Reporting Entity**

Horizon North Logistics Inc. (“Horizon North” or the “Corporation”) is a corporation registered and domiciled in Canada and is a publicly-listed corporation, listed on the Toronto Stock Exchange under the symbol HNL. The Corporation’s registered offices are at 1600, 505 – 3<sup>rd</sup> Street SW, Calgary, AB T2P 3E6. The condensed consolidated interim financial statements of the Corporation as at and for the three and nine month period ended September 30, 2016 comprise the Corporation and its subsidiaries and the Corporation’s interest in associates and jointly controlled entities. Horizon North provides full service solutions in camp management accommodations and catering, matting and soil stabilization, remote power and energy generation systems, and relocatable and permanent modular structures. The Corporation provides a full range of these services to top tier clients in the LNG, oil sands, oil and gas, mining/exploration, forestry and construction sectors anywhere in Canada and Alaska.

## **2. Basis of Presentation**

### **(a) Statement of compliance**

These financial statements have been prepared in accordance with IAS 34, “Interim Financial Reporting” as issued by the International Accounting Standards Board (“IASB”) and using the accounting policies the Corporation adopted in its consolidated financial statements for the year ended December 31, 2015. The condensed consolidated interim financial statements do not include all of the information required for full annual financial statements. These financial statements were approved by the board of directors of Horizon North on November 1, 2016.

### **(b) Use of estimates and judgments**

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The judgments, estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

In preparing these condensed consolidated interim financial statements, unless otherwise stated, the significant judgments, estimates and underlying assumptions made by management in applying the Corporation’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements for the year ended December 31, 2015.

#### **Estimates**

Purchase price equations – the acquired assets and assumed liabilities are generally recognized at fair value on the date the Corporation obtains control of a business. The measurement of each business combination is based on the information available on the acquisition date. The estimate of fair value of the acquired intangible assets (including goodwill), property, plant and equipment, other assets and the liabilities assumed are based on assumptions. The measurement is largely based on projected cash flows, discount rates and market conditions at the date of acquisition.

## **3. Significant Accounting Policies and Determination of Fair Values**

The accounting policies and determination of fair values were set out in Note 3 and 4 of the Corporation’s annual consolidated financial statements for the year ended December 31, 2015. Unless otherwise stated, these policies have been applied consistently to all periods presented in these condensed consolidated interim financial statements.

As a result, these condensed consolidated interim financial statements should be read in conjunction with the annual consolidated financial statements for the year ended December 31, 2015. Certain of the comparative figures have been reclassified to conform to the presentation adopted in the current year.

### 3. Significant Accounting Policies and Determination of Fair Values (continued)

(a) Business Combinations

Business combinations are accounted for using the acquisition method. Determining whether an acquisition meets the definition of a business combination or represents an asset purchase requires judgment on a case by case basis. If the acquisition meets the definition of a business combination, the assets acquired and assumed liabilities are classified or designated based on the contractual terms, economic conditions, the Corporation's operating and accounting policies, and other factors that exist on the acquisition date. The acquired identifiable net assets are measured at their fair value at the date of acquisition. Any excess of the purchase price over the fair value of the net assets acquired is recognized as goodwill.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Corporation incurs in connection with a business combination are expensed as incurred.

(b) Share-based compensation transactions

*Cash-settled transactions*

Effective June 1, 2016, the Corporation implemented a Restricted Share Unit ("RSU") plan for eligible officers and employees of the Corporation. Units issued under the RSU plan are initially measured based on fair market value of the Corporation's stock price when granted. The fair value of outstanding units is re-measured at each reporting date using the Corporation's stock price until the date of settlement. Under the terms of the RSU plan, the RSUs awarded will vest in three equal portions on the first, second and third anniversary from the grant date and will be settled in cash, in the amount equal to the fair market value of the Corporation's stock price on that date. RSUs are cash-settled awards, and therefore the expense pertaining to these awards is recorded to accounts payable and accrued liabilities.

(c) Intangible Assets

Assets acquired on business combinations

Non-operating intangible assets are intangible assets that are acquired as a result of a business combination, which arise from contractual or other legal rights and are not transferable or separable. On initial recognition they are measured at fair value. Amortization is charged on a straight line basis to the statement of comprehensive income over their expected useful lives which are:

	Estimated useful lives
Trade names	7 years
Off-market contracts	5 years
Architectural design	5 years

Amortization methods, useful lives, and residual values are reviewed at each financial year-end and adjusted if appropriate.

**Notes to the condensed consolidated interim financial statements (Unaudited)  
Three and nine months ended September 30, 2016 and 2015**

**4. Business Combinations**

Karoleena Inc.

On June 1, 2016, the Corporation acquired all of the issued and outstanding shares of Karoleena Inc., Korewerks Construction Group Inc. and Z Future Particle Corporation (collectively, "Karoleena") for total cash consideration of \$833,000, the assumption of \$2,090,000 of debt, and the issuance of 1,182,022 common shares of the Corporation with a fair value at the acquisition date of \$1.41 per share for total consideration of \$4,590,000.

Karoleena is a private manufacturer of designer prefabricated modular homes and focuses on providing premium modern homes through its prefabrication process.

The following summarizes the major classes of consideration transferred at the acquisition date:

	Amount (000's)
Cash paid	\$ 833
Shares issued	1,667
Cash and equity consideration	\$ 2,500
Assumption of bank debt	2,090
Total consideration transferred	\$ 4,590

The acquisition has been accounted for using the acquisition method on June 1, 2016, whereby the assets acquired and the liabilities assumed were recorded at their fair values with the surplus of the aggregate consideration relative to the fair value of the identifiable net assets recorded as goodwill. The Corporation assessed the fair values of the net assets acquired based on management's best estimate of the market value, which takes into consideration the condition of the assets acquired, current industry conditions and the discounted future cash flows expected to be received from the assets as well as the amount it is expected to cost to settle the outstanding liabilities. Subsequent to the acquisition date, Karoleena's operating results have been included in the Corporation's revenues, expenses and capital spending.

The following summarizes the allocation of the aggregate consideration for the Karoleena acquisition:

	Amount (000's)
Cash acquired	\$ 134
Trade receivables	209
Other current assets	36
Property, plant and equipment	348
Intangible assets	2,029
Current liabilities	(1,479)
Total net identifiable assets acquired	\$ 1,277
Goodwill	3,313
Total consideration transferred	\$ 4,590

The allocations and determinations of the consideration described above are preliminary and subject to changes upon final adjustments.

The goodwill arises as a result of the assembled workforce, the technical expertise and capabilities existing within the acquired business and also the synergies expected to be achieved as a result of combining Karoleena with the rest of the Corporation. None of the goodwill recognized is expected to be deductible for income tax purposes. The identified intangible assets acquired includes tradename and architectural drawings.

From the date of acquisition to September 30, 2016, Karoleena contributed \$2,082,000 of revenue and \$932,000 of loss before tax to the Corporation. If the business combination had been completed on January 1, 2016, the revenue and loss before income tax for the nine month period ending September 30, 2016 would have been \$4,644,000 and \$2,515,000 respectively.

The Corporation incurred costs related to the acquisition of Karoleena of \$23,000 relating to due diligence and external legal fees. These costs have been included in selling & administrative expenses on the condensed consolidated statements of comprehensive (loss) income.



#### 4. Business Combinations (continued)

Empire Camp Equipment Ltd.

On August 23, 2016, the Corporation acquired all of the issued and outstanding shares of Empire Camp Equipment Ltd. ("Empire") for total cash consideration of \$28,250,000, and the issuance of 10,833,333 common shares of the Corporation with a fair value at the acquisition date of \$1.77 per share for total consideration of \$47,425,000.

Empire is a Western Canadian focused provider of camp and wellsite buildings to the energy, mining and construction sectors.

The following summarizes the major classes of consideration transferred at the acquisition date:

	Amount (000's)
Cash paid	\$ 28,250
Shares issued	19,175
<b>Total consideration transferred</b>	<b>\$ 47,425</b>

The acquisition has been accounted for using the acquisition method on August 23, 2016, whereby the assets acquired and the liabilities assumed were recorded at their fair values with the surplus of the aggregate consideration relative to the fair value of the identifiable net assets recorded as goodwill. The Corporation assessed the fair values of the net assets acquired based on management's best estimate of the market value, which takes into consideration the condition of the assets acquired, current industry conditions and the discounted future cash flows expected to be received from the assets as well as the amount it is expected to cost to settle the outstanding liabilities. Subsequent to the acquisition date, Empire's operating results have been included in the Corporation's revenues, expenses and capital spending.

The following summarizes the allocation of the aggregate consideration for the Empire acquisition:

	Amount (000's)
Cash acquired	\$ 442
Trade receivables	1,286
Other current assets	53
Property, plant and equipment	26,105
Intangible assets	1,618
Deferred income tax	(1,866)
Current liabilities	(437)
<b>Total net identifiable assets acquired</b>	<b>\$ 27,201</b>
<b>Goodwill</b>	<b>20,224</b>
<b>Total consideration transferred</b>	<b>\$ 47,425</b>

The allocations and determinations of the consideration described above are preliminary and subject to changes upon final adjustments.

The goodwill arises as a result of the synergies existing within the acquired business and also the synergies expected to be achieved as a result of combining Empire with the rest of the Corporation. None of the goodwill recognized is expected to be deductible for income tax purposes. The identified intangible asset acquired relates to off-market contracts.

From the date of acquisition to September 30, 2016, Empire contributed \$868,000 of revenue and \$612,000 of profit before tax to the Corporation. If the business combination had been completed on January 1, 2016, the revenue and profit before income tax for the nine month period ending September 30, 2016 would have been \$6,546,000 and \$3,245,000 respectively.

The Corporation incurred costs related to the acquisition of Empire of \$113,000 relating to due diligence and external legal fees. These costs have been included in selling & administrative expenses on the condensed consolidated statements of comprehensive (loss) income.



**Notes to the condensed consolidated interim financial statements (Unaudited)**  
**Three and nine months ended September 30, 2016 and 2015**

**5. Property, Plant and Equipment**

<b>Cost</b> <i>(000's)</i>	Balance December 31, 2015	Additions	Disposals	Additions from business combinations	Impact of Foreign Translation	Balance September 30, 2016
Camp facilities, setup & installation	\$ 470,307	\$ 12,621	\$ (54,033)	\$ 26,095	\$ (7)	\$ 454,983
Land & Buildings	55,105	6,020	(911)	87	-	60,301
Automotive & trucking equipment	44,684	60	(384)	87	-	44,447
Mats	18,594	451	(1,968)	-	-	17,077
Furniture, fixtures & other equipment	8,063	481	(703)	184	-	8,025
Asset retirement obligations	9,326	4,444	(1,081)	-	-	12,689
Assets under construction	8,482	(1,773)	-	-	-	6,709
	\$ 614,561	\$ 22,304	\$ (59,080)	\$ 26,453	\$ (7)	\$ 604,231

<b>Accumulated Depreciation</b> <i>(000's)</i>	Balance December 31, 2015	Depreciation	Disposals		Impact of Foreign Translation	Balance September 30, 2016
Camp facilities, setup & installation	\$ 159,758	\$ 26,001	\$ (29,312)		\$ (4)	\$ 156,443
Land & Buildings	9,961	1,385	(68)		-	11,278
Automotive & trucking equipment	25,264	3,787	(380)		-	28,671
Mats	13,135	2,614	(1,539)		-	14,210
Furniture, fixtures & other equipment	4,890	889	(643)		-	5,136
Asset retirement obligations	2,826	1,762	(429)		-	4,159
Assets under construction	-	-	-		-	-
	\$ 215,834	\$ 36,438	\$ (32,371)		\$ (4)	\$ 219,897

<b>Carrying Amounts</b> <i>(000's)</i>	Balance December 31, 2015		Balance September 30, 2016
Camp facilities, setup & installation	\$ 310,549		\$ 298,540
Land & Buildings	45,144		49,023
Automotive & trucking equipment	19,420		15,776
Mats	5,459		2,867
Furniture, fixtures & other equipment	3,173		2,889
Asset retirement obligations	6,500		8,530
Assets under construction	8,482		6,709
	\$ 398,727		\$ 384,334



**Notes to the condensed consolidated interim financial statements (Unaudited)  
Three and nine months ended September 30, 2016 and 2015**

**5. Property, Plant and Equipment (continued)**

<b>Cost</b> (000's)	Balance December 31, 2014	Additions	Disposals	Impact of Foreign Translation	Balance September 30, 2015
Camp facilities, setup & installation	\$ 454,094	\$ 14,722	\$ (9,355)	\$ 17	\$ 459,478
Land & Buildings	46,552	7,217	(4)	-	53,765
Automotive & trucking equipment	46,022	1,291	(954)	-	46,359
Mats	14,138	9,110	(4,044)	-	19,204
Furniture, fixtures & other equipment	6,566	1,547	(287)	-	7,826
Asset retirement obligations	5,316	-	(432)	-	4,884
Assets under construction	4,477	7,349	-	-	11,826
	\$ 577,165	\$ 41,236	\$ (15,076)	\$ 17	\$ 603,342

<b>Accumulated Depreciation</b> (000's)	Balance December 31, 2014	Depreciation	Disposals	Impact of Foreign Translation	Balance September 30, 2015
Camp facilities, setup & installation	\$ 130,868	\$ 27,979	\$ (5,781)	\$ 8	\$ 153,074
Land & Buildings	8,137	1,297	(4)	-	9,430
Automotive & trucking equipment	22,450	4,162	(946)	-	25,666
Mats	9,174	4,845	(2,032)	-	11,987
Furniture, fixtures & other equipment	3,647	1,129	(286)	-	4,490
Asset retirement obligations	1,759	1,002	(223)	-	2,538
Assets under construction	-	-	-	-	-
	\$ 176,035	\$ 40,414	\$ (9,272)	\$ 8	\$ 207,185

<b>Carrying Amounts</b> (000's)	Balance December 31, 2014	Balance September 30, 2015
Camp facilities, setup & installation	\$ 323,226	\$ 306,404
Land & Buildings	38,415	44,335
Automotive & trucking equipment	23,572	20,693
Mats	4,964	7,217
Furniture, fixtures & other equipment	2,919	3,336
Asset retirement obligations	3,557	2,346
Assets under construction	4,477	11,826
	\$ 401,130	\$ 396,157

Included in additions and set out in Note 4 are assets acquired in the Karoleena Inc. business combination as at the acquisition date of June 1, 2016 and assets acquired in the Empire Camp Equipment Ltd. business combination as at the acquisition date of August 23, 2016.

During the second quarter of 2016, the Corporation's Blacksands Executive Lodge ("Blacksands") was destroyed by the Northern Alberta wildfires. The Corporation derecognized, as part of a disposal, a net book value of \$19,279,000 relating to the destroyed assets. The Blacksands assets were insured for an amount representing market value and the Corporation is virtually certain the total insurance proceeds will be greater or equal to the net book value of the disposed assets. At September 30, 2016, the Corporation recognized insurance proceeds to an amount equal to net book value of the disposed assets of which \$5,777,000 is recorded within trade and other receivables.

**Notes to the condensed consolidated interim financial statements (Unaudited)**  
**Three and nine months ended September 30, 2016 and 2015**

**6. Loans and Borrowings**

(000's)	September 30, 2016	December 31, 2015
Committed credit facility	\$ 73,044	\$ 57,527

The carrying value of the Corporation's debt approximates its fair value, as the majority of the debt bears interest at variable rates which approximates current market rates.

The Corporation's committed credit facility ("credit facility") has an available limit of \$200,000,000 and is secured by a \$400,000,000 first fixed and floating charge debenture over all assets of the Corporation and its wholly owned subsidiaries. The interest rate is calculated on a grid pricing structure based on the Corporation's debt to EBITDAS ratio. Debt to EBITDAS is calculated as at the most recently completed calendar quarter and for the 12 months ended on such date. Amounts drawn on the credit facility incur interest at bank prime rate plus 0.50% to 1.75% or the Bankers' Acceptance rate plus 1.50% to 2.75%. The credit facility has a standby fee ranging from 0.34% to 0.62%. Amounts borrowed under the credit facility become due on March 31, 2018, the maturity date of the credit facility. The credit facility is subject to the following financial covenants:

	Covenants September 30, 2016	Debt Covenants
Maximum Consolidated Senior debt <sup>(1)</sup> to Consolidated EBITDAS ratio <sup>(3)/(4)</sup>	1.97:1.00	3.00:1.00 or less
Maximum Consolidated Total debt <sup>(2)</sup> to Consolidated EBITDAS ratio <sup>(3)/(5)</sup>	1.97:1.00	4.25:1.00 or less
Minimum Consolidated Interest coverage ratio <sup>(6)</sup>	17.1:1.00	3.00:1.00 or more

(1) Senior debt is calculated as the sum of current and long-term portions of loans and borrowings less vehicle and equipment financing.

(2) Total debt is calculated as the sum of current and long-term portions of loans and borrowings.

(3) EBITDAS (Earnings before interest, taxes, depreciation, amortization, gain/loss on disposal of property, plant and equipment, earnings from equity investments, and share based compensation) is not a recognized measure under IFRS. Management believes that in addition to net earnings, EBITDAS is a useful supplemental measure as it provides an indication of the Corporation's ability to generate cash flow in order to fund working capital, service debt, pay current income taxes and fund capital programs, and it is regularly provided to and reviewed by the Chief Operating Decision Maker. Horizon North's method of calculating EBITDAS may differ from other entities and accordingly, EBITDAS may not be comparable to measures used by other entities.

(4) Senior debt to EBITDAS is calculated as the ratio of senior debt to trailing 12 months EBITDAS, and includes Empire Camp Equipment Ltd. and Karoleena Inc.

(5) Total debt to EBITDAS is calculated as the ratio of total debt to trailing 12 months EBITDAS, and includes Empire Camp Equipment Ltd. and Karoleena Inc.

(6) Interest coverage is calculated as the ratio of trailing 12 months EBITDAS to 12 months trailing interest expense on loans and borrowings.

As at September 30, 2016, the Corporation was in compliance with all financial and non-financial covenants of the committed credit facility.

**7. Income Taxes**

The provision for income taxes differs from that which would be expected by applying statutory rates. A reconciliation of the difference is as follows:

(000's)	Three months ended September 30		Nine months ended September 30	
	2016	2015	2016	2015
(Loss) earnings before income taxes	\$ (5,509)	\$ (282)	\$ (15,431)	\$ 8,783
Combined federal and provincial income tax rate <sup>(1)</sup>	27.0%	26.0%	27.0%	26.0%
Expected income tax (recovery) provision	\$ (1,487)	\$ (73)	\$ (4,166)	\$ 2,284
Future rate differential	-	28	-	2,137
Non-deductible share based compensation	124	92	316	359
Revisions to prior year tax estimates	488	(124)	488	147
Differences in jurisdictional tax rates	(38)	(39)	156	(106)
Deferred income taxes not recognized	382	-	544	-
Non-taxable portion of capital gain	(2)	(14)	(55)	(90)
Other	(113)	18	387	(102)
	\$ (646)	\$ (112)	\$ (2,330)	\$ 4,629

(1) The Alberta Government increased the corporate provincial income tax rate to 12% from 10% with a blended corporate rate of 11% for the year ended December 31, 2015. This change was substantively enacted in June 2015.

## 8. Share Capital

(a) Authorized

Unlimited number of voting common shares without nominal or par value.

Unlimited number of preferred shares issuable in series.

(b) Issued

	Number	Amount (000's)
Balance at September 30, 2015	132,606,651	\$ 265,877
Share issue costs, net of tax	-	(10)
Balance at December 31, 2015	132,606,651	\$ 265,867
Common shares issued	12,015,355	20,842
Share issue costs, net of tax	-	(35)
Balance at September 30, 2016	144,622,006	\$ 286,674

On June 1, 2016, the Corporation acquired 100% of the issued and outstanding shares of Karoleena Inc. for an aggregate purchase price of \$4,590,000 including the issuance of 1,182,022 common shares of the Corporation (Note 4).

On August 23, 2016, the Corporation acquired 100% of the issued and outstanding shares of Empire Camp Equipment Ltd. for an aggregate purchase price of \$47,425,000 including the issuance of 10,833,333 common shares of the Corporation (Note 4).

(c) Share option plan

The Corporation has a share option plan for its directors, officers, and key employees whereby options may be granted, to a maximum of 10% of the issued and outstanding common shares, subject to certain terms and conditions. Share option vesting privileges are at the discretion of the Board of Directors and are set at three years. The Corporation uses graded vesting for share options over the period in which the option vests. All share options are equity settled with a weighted average remaining contractual life of 2.8 years and all options granted have a maximum term of 5 years.

	Nine months ended September 30, 2016		Year ended December 31, 2015	
	Outstanding options	Weighted average exercise price	Outstanding options	Weighted average exercise price
Balance, beginning of period	7,353,154	\$ 4.84	5,319,987	\$ 6.47
Granted	1,650,000	1.23	3,655,000	2.37
Forfeited	(482,417)	4.05	(1,021,833)	5.34
Exercised	-	-	(600,000)	3.35
Balance, end of period	8,520,737	\$ 4.19	7,353,154	\$ 4.84

8. Share Capital (continued)

(c) Share option plan (continued)

	Nine months ended September 30, 2016		Year ended December 31, 2015	
	Exercisable options	Weighted average exercise price	Exercisable options	Weighted average exercise price
Balance, beginning of period	2,709,455	\$ 6.59	2,043,706	\$ 5.41
Vested	1,759,536	4.37	1,676,047	6.78
Forfeited	(182,064)	5.63	(410,298)	6.21
Exercised	-	-	(600,000)	3.35
Balance, end of period	4,286,927	\$ 5.72	2,709,455	\$ 6.59

The exercise prices for options outstanding at September 30, 2016 are as follows:

Exercise price per share	Total options outstanding			Exercisable options	
	Number	Weighted average exercise price per share	Weighted average remaining contractual life in years	Number	Weighted average exercise price per share
\$1.16 to \$2.03	1,580,000	\$ 1.23	4.5	-	\$ -
\$2.04 to \$2.34	2,730,500	2.30	3.4	943,476	2.30
\$2.35 to \$6.27	2,222,686	5.61	1.2	1,879,514	6.05
\$6.28 to \$7.29	245,000	6.76	1.5	245,000	6.76
\$7.30 to \$9.01	1,742,551	7.64	2.6	1,218,937	7.65
	8,520,737	\$ 4.19	2.8	4,286,927	\$ 5.72

The Corporation calculated the fair value of the share options granted using the Black-Scholes pricing model to estimate the fair value of the share options issued at the date of grant. The weighted average fair market value of all options granted during the nine months ended September 30, 2016 and the assumptions used in their determination are as follows:

	September 30, 2016	December 31, 2015
Weighted average fair value per option	\$ 0.35	\$ 0.30
Weighted average forfeiture rate	8.02%	7.41%
Weighted average grant price	\$ 1.23	\$ 2.37
Weighted average expected life	3.0 years	3.0 years
Weighted average risk free interest rate	0.56%	0.50%
Weighted average dividend yield rate	6.84%	13.7%
Weighted average volatility	61.51%	46.39%

Expected volatility is estimated by considering historic weighted average share price volatility. For the three and nine months ended September 30, 2016, share based compensation for stock options included in net earnings amounted to \$173,000 and \$804,000 respectively (September 30, 2015 - \$355,000 and \$1,381,000).

(d) Restricted Share Unit Plan

The Corporation has a Restricted Share Unit ("RSU") plan for its directors, officers and key employees whereby RSUs may be granted, subject to certain terms and conditions. Under the terms of the RSU plan, the awarded units will vest in three equal portions on the first, second and third anniversary from the grant date, and will be settled in cash in the amount equal to the fair market value of the Corporation's stock price on that date.

## 8. Share Capital (continued)

### (d) Restricted Share Unit Plan (continued)

The following table summarizes the RSUs outstanding:

	Number
Units outstanding at December 31, 2015	-
Granted	1,098,400
Forfeited	(27,800)
Units outstanding at September 30, 2016	1,070,600

The following table summarizes the RSUs fair value per unit at the time of issuance and as at September 30, 2016:

	Units Issued	Fair Value at Grant Date (per unit)	Fair Value at September 30, 2016 (per unit)
Issued on June 1, 2016	1,036,400	\$ 1.69	\$ 1.75
Issued on June 15, 2016	12,000	1.60	1.75
Issued on July 4, 2016	20,000	1.66	1.75
Issued on August 24, 2016	30,000	1.80	1.75

As at September 30, 2016, \$365,000 (2015 - \$Nil) was included in accounts payable and accrued liabilities for outstanding RSUs. For the three and nine months ended September 30, 2016, \$287,000 and \$365,000 respectively (2015 - \$Nil) of expenses were recognized in the consolidated statement of comprehensive (loss) income, with a weighted average remaining term of 2.7 years.

## 9. Dividends

On August 11, 2016, the Corporation's Board of Directors declared a dividend for the third quarter of 2016 at \$0.02 per common voting share. For the three and nine months ended September 30, 2016, the Corporation paid dividends totaling \$2,676,000 and \$10,631,000 respectively (September 30, 2015 - \$8,888,000 and \$26,568,000).

<i>(000's except per share amounts)</i>	2016		2015	
	Amount per share	Total dividend amount	Amount per share	Total dividend amount
Record Date				
March 31	\$ 0.02	\$ 2,651	\$ 0.08	\$ 8,840
June 30	0.02	2,676	0.08	8,888
September 30	0.02	2,892	0.08	10,609
December 31	-	-	0.04	5,304
	\$ 0.06	\$ 8,219	\$ 0.28	\$ 33,641

On November 1, 2016, the Corporation's Board of Directors declared a dividend for the fourth quarter of 2016 at \$0.02 per common voting share. The dividend is payable to shareholders of record at the close of business on December 31, 2016 to be paid on January 16, 2017.

**Notes to the condensed consolidated interim financial statements (Unaudited)  
Three and nine months ended September 30, 2016 and 2015**

**10. (Loss) Earnings Per Share**

The calculation of basic earnings per share for the three and nine months ended September 30, 2016 was based on the total (loss) profit attributable to common shareholders of (\$4,863,000) and (\$13,101,000) respectively (September 30, 2015 – (\$170,000) and \$4,154,000).

A summary of the common shares used in calculating earnings per share is as follows:

	Three months ended September 30		Nine months ended September 30	
	2016	2015	2016	2015
Number of common shares, beginning of period	133,788,673	111,101,651	132,606,651	110,501,651
Weighted average effect of stock options exercised	-	-	-	226,374
Weighted average effect of common shares issued	4,592,391	19,635,000	2,068,273	6,616,923
Weighted average common shares outstanding – basic	138,381,064	130,736,651	134,674,924	117,344,948
Effect of share purchase options <sup>(1)</sup>	-	-	-	393,315
Weighted average common shares outstanding – diluted	138,381,064	130,736,651	134,674,924	117,738,263

(1) The Corporation utilizes the treasury stock method for calculating the dilutive effect of share purchase options when the average market price of the Corporation's common share during the period exceeds the exercise price of the option.

For the three and nine months ended September 30, 2016, 8,520,737 and 8,520,737 share purchase options, respectively (September 30, 2015 – 7,369,488 and 4,366,988) were excluded from the calculation of weighted average common shares outstanding - diluted as the result would be anti-dilutive.

**11. Operating segments**

Effective April 1, 2016, the Corporation re-aligned its operating segments to better reflect how information is reported internally to the Chief Operating Decision Maker. Previously, the segments were disclosed as Camps & Catering and Matting. The Corporation continues to operate in Canada and the United States through its re-aligned operating segments: Camps & Catering and Rentals & Logistics.

The Camps & Catering segment combines the camps & catering operations, the manufacturing operations and the associated services. The Rentals & Logistics segment combines all other rental operations; mat rental operations, relocatable structures rental operations, transportation operations and the associated services. Corporate includes the costs of head office administration, interest costs, taxes, other corporate costs and residual assets and liabilities.

The prior period comparative figures have been reclassified to conform to the new operating segments. The changes to the operating segments had an impact on the segment information reported but did not change any of the aggregate financial information reported.





**Notes to the condensed consolidated interim financial statements (Unaudited)**  
**Three and nine months ended September 30, 2016 and 2015**

HORIZON NORTH

**11. Operating segments (continued)**

Information regarding the results of all segments is included below. Inter-segment pricing is determined on an arm's length basis.

Three months ended September 30, 2016 (000's)	Camps & Catering	Rentals & Logistics	Corporate	Inter-segment Eliminations	Total
Revenue	\$ 50,779	\$ 9,318	\$ -	\$ -	\$ 60,097
EBITDAS <sup>(1)</sup>	8,358	2,162	(3,394)	-	7,126
Depreciation and amortization	9,431	2,082	231	(10)	11,734
Loss on disposal of assets	(54)	(6)	-	-	(60)
Share based compensation	71	22	80	-	173
Operating (loss) earnings	(1,090)	64	(3,705)	10	(4,721)
Total assets	418,571	61,342	8,622	-	488,535
Capital expenditures	4,578	57	103	-	4,738

Three months ended September 30, 2015 (000's)	Camps & Catering	Rentals & Logistics	Corporate	Inter-segment Eliminations	Total
Revenue	\$ 69,466	\$ 13,186	\$ -	\$ (341)	\$ 82,311
EBITDAS <sup>(1)</sup>	14,815	3,299	(3,679)	-	14,435
Depreciation and amortization	9,790	3,674	244	(47)	13,661
(Gain) on disposal of assets	101	5	-	-	106
Share based compensation	156	41	158	-	355
Operating earnings (loss)	4,768	(421)	(4,081)	47	313
Total assets	398,944	81,607	3,194	-	483,745
Capital expenditures	7,799	5,284	15	-	13,098

Nine months ended September 30, 2016 (000's)	Camps & Catering	Rentals & Logistics	Corporate	Inter-segment Eliminations	Total
Revenue	\$ 164,389	\$ 26,126	\$ -	\$ -	\$ 190,515
EBITDAS <sup>(1)</sup>	26,841	6,130	(8,919)	-	24,052
Depreciation and amortization	27,925	7,994	695	(71)	36,543
Loss on disposal of assets	867	(199)	(19)	(44)	605
Share based compensation	289	95	420	-	804
Operating (loss) earnings	(2,240)	(1,760)	(10,015)	115	(13,900)
Total assets	418,571	61,342	8,622	-	488,535
Capital expenditures	15,315	2,281	264	-	17,860

Nine months ended September 30, 2015 (000's)	Camps & Catering	Rentals & Logistics	Corporate	Inter-segment Eliminations	Total
Revenue	\$ 257,831	\$ 44,385	\$ -	\$ (1,049)	\$ 301,167
EBITDAS <sup>(1)</sup>	51,179	12,930	(10,167)	-	53,942
Depreciation and amortization	29,274	10,587	692	(139)	40,414
(Gain) on disposal of assets	424	5	-	-	429
Share based compensation	629	175	577	-	1,381
Operating earnings (loss)	20,852	2,163	(11,436)	139	11,718
Total assets	398,944	81,607	3,194	-	483,745
Capital expenditures	18,451	22,499	286	-	41,236

(1) EBITDAS (Earnings before interest, taxes, depreciation, amortization, gain/loss on disposal of property, plant and equipment, earnings from equity investments, and share based compensation) is not a recognized measure under IFRS. Management believes that in addition to net earnings, EBITDAS is a useful supplemental measure as it provides an indication of the Corporation's ability to generate cash flow in order to fund working capital, service debt, pay current income taxes and fund capital programs, and it is regularly provided to and reviewed by the Chief Operating Decision Maker. Horizon North's method of calculating EBITDAS may differ from other entities and accordingly, EBITDAS may not be comparable to measures used by other entities.

## **12. Seasonality**

Each of Horizon North's businesses has slightly different seasonal aspects. Certain segments of the Camps & Catering operating segment are exposed to the seasonality of the western Canadian oil and natural gas drilling industry, where the busiest months are January through March and the slowest months are April through September. However, seasonality has been significantly reduced due to increased exposure in the oil sands and mining sectors, which operate year round. Certain segments of the Rentals & Logistics operating segment are busiest in the spring and summer months of April through September when soft ground conditions hinder the movement of heavy equipment and there is an increase in construction activity.